Welcome!!
UNEPFI 2018 AGM by-Webinar

Please use the chat box to pose your questions/comments. Alternatively, email yuki.yasui@un.org during and after the webinar.

We expect many participants in the call. To avoid audio issues during the call, we will keep participants muted.

All AGM Meeting documents are at www.unepfi.org/extranet/password: unepfi
AGENDA

1. Opening remarks
2. Summary Record from the 2017 AGM
3. Updates from the UN Environment and the UN System on sustainable finance
4. Update on the Global Steering Committee election
5. Briefing on the Global Roundtable and the in-person AGM in Paris
6. Membership Updates & 2017-2018 Activities Highlights
7. Need to update the UNEP FI Structure
8. Financial Discussions
9. Closing of the AGM by webinar
Agenda 1. Opening remarks

i. Welcome by
   • **Session 1 - Jacki Johnson**, Global Steering Committee (GSC) member and Advisor for Budgeting & Financial Reporting
   • **Session 2 - Brandee McHale**, Global Steering Committee (GSC) Co-Chair

ii. Welcome by Eric Usher, Head, UNEP FI
Agenda 1. Opening remarks

About the AGM by webinar

What it is
- Briefing & discussion concerning administrative/governance issues within the AGM
- Updates on key developments at UNEP FI

What it isn’t
Does not replace the AGM in-person (26 November at the Global Roundtable, Paris)
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Agenda 2.

*For Discussion & Approval (AGM voting item)*

Summary Record from the 2017 Annual General Meeting *(Appendix 1)*

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Agenda 3.

For Information

Updates from the UN Environment and the UN System on sustainable finance

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Agenda 4.

*For Information – Election voting underway*

Update on the Global Steering Committee election *(Appendix 2)*

Please vote by **9 November** from [www.unepfi.org/extranet/](http://www.unepfi.org/extranet/) password: unepfi
### Global Steering Committee elections for 2019-2021 positions

<table>
<thead>
<tr>
<th>Co-Chair: Brandee McHale, Citi (2018-2020)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Europe–Bank (2018-20)&lt;br&gt;Antoni Ballabriga, BBVA</td>
</tr>
<tr>
<td>2. Asia Pacific–Banking (2019-21)</td>
</tr>
<tr>
<td>3. Latin America–Banking (2018-20)&lt;br&gt;Mauricio Velasquez, CAF</td>
</tr>
<tr>
<td>4. Europe–Insurance (2019-21)</td>
</tr>
<tr>
<td>5. Africa–Banking (2018-20)&lt;br&gt;Musa Salah, Ecobank</td>
</tr>
<tr>
<td>7. Asia Pacific–Insurance (2019-21)</td>
</tr>
<tr>
<td>8. Europe–Investment (2018-20)&lt;br&gt;Frank Hovorka, QUARTUS</td>
</tr>
<tr>
<td>9. Universal (2018-20)&lt;br&gt;Brandee McHale, Citi</td>
</tr>
<tr>
<td>10. Universal (Jul 2019-2021)</td>
</tr>
<tr>
<td>12. Appointed Position (2019-2021)&lt;br&gt;To be appointed after the election</td>
</tr>
<tr>
<td>13. UNEP representative&lt;br&gt;Erik Solheim, United Nations Environment</td>
</tr>
</tbody>
</table>

**Slide 12**
2018 GSC Election Candidates

**Position 2: Asia Pacific – Banking**

- **Eric Williamson** – Executive General Manager, Corporate Finance, National Australia Bank
- **Namita Vikas** – Group President & Global Head, Climate Strategy & Responsible Banking, YES Bank Ltd.
- **Rafe Haneef** – CEO/Executive Director, CIMB Islamic Bank Berhad, and CEO, Group Islamic Banking, CIMB Group

**Position 4: Europe – Insurance**

- **Alice Steenland** – Director, Innovation, AXA Group
- **Matthias Seewald** – Chief Investment Officer and Member of the Executive Committee, Allianz France
2018 GSC Election Candidates (continued)

Position 7: Asia Pacific – Insurance
• Jacki Johnson – Group Executive, People, Performance & Reputation, Insurance Australia Group (IAG)

Position 8: Latin America – Insurance
• Patricia Coimbra – Human Resources and Sustainability Director, SulAmerica Seguros

Universal Position 10
• Barbara Turley-McIntyre – Vice President, Sustainability, The Co-operators Group Ltd
• Rowan Griffin – Head of Sustainability, Property, Lendlease Investment Management
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*For Information*

Briefing on the Global Roundtable and the in-person AGM in Paris

All AGM Meeting documents are at www.unepfi.org/extranet/
password: unepfi
Global Roundtable & Climate Finance Day
26-28 November 2018

Theme Financing Sustainable Development Goals and the Paris Agreement: Innovation and Impact
Where? Palais Brongniart - Paris, France
What? 25+ sessions across 3 days
Launches Principles for Responsible Banking global consultation; Rethinking Impact and Positive Impact Finance implementation tools and case studies; methodology to advance natural capital risk analysis; France Roadmap for sustainable finance; Emissions Gap Report; Inclusive Wealth Report.
Platinum sponsors AXA Group, BNP Paribas, Société Générale, Crédit Agricole, Caisse des Dépôts
Global Roundtable & Climate Finance Day
26-28 November 2018

Over 80 global banking, investment and insurance leaders speaking, including over 20 global banking, insurance and investment CEOs

Who? Jean Lemierre, Chairman of the Board of Directors, BNP Paribas; Satya Tripathi; Assistant Secretary-General, UN Environment; Hiro Mizuno, Executive Director and CIO of GPIF Japan; Masamichi Kono, Deputy Secretary-General, OECD; Frederic Oudea, CEO of Société Générale; Thomas Buberl, CEO of Axa Group; Stanislas Pottier, Chief Responsible Investment Officer, Amundi; Saker Nusseibeh, CEO, Hermes Investment Management; Marc Abadie, Chairman, CDC Biodiversité; Guenter Thallinge, Member of Board of Management and Chairman of ESG Board, Allianz SE; Dave Jones, California Insurance Commissioner; and more...

Media partners: Bloomberg, CNN, Responsible Investor, Environmental Finance
AGM In-person

9:00-10:00, 26 November 2018
Grand Auditorium, The Palais Brongniart, Paris, France

Held at the 2018 Global Roundtable

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>08:00-09:00</td>
<td>Registration for UNEP FI Members Only</td>
</tr>
<tr>
<td>09:00-10:00</td>
<td><strong>UNEP FI Annual General Meeting</strong> (UNEP FI Members Only)</td>
</tr>
<tr>
<td>10:15</td>
<td>Start of UNEP FI Global Roundtable</td>
</tr>
</tbody>
</table>

Agenda available on 12 November from [http://www.unepfi.org/extranet/](http://www.unepfi.org/extranet/)
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Agenda 6.

For Information & Any Questions

Membership Update & 2017-2018 Activities Highlights

i. Membership update
ii. 2018 activities highlights (Appendix 3)
   • Development of the Principles for Responsible Banking
   • TCFD pilot working groups
iii. 2019 Workplan highlights
   • Regional Roundtables
   • New: Energy Efficiency Finance Platform
   • Post-UNEP Inquiry work – country roadmaps
Membership update

Membership Update
October 2016/17 and 30 September 2018

• 10% increase in membership from 215 in 2016/17 to 236 in 2017/18
• 31 financial institutions joined UNEP FI
• 9 members became alumni; 1 acquired by another member
• Overall increase led by investment (33%), followed by insurance (8%) and banking (6%)
• Regional increase led by North America (31%), followed by Africa & Middle East (18%); Asia Pacific (17%); Latin America & Caribbean (16%) and Europe (9%)
Membership update

Number of new Signatories
October 2017-September 2018

New Signatories by Industry
- Insurance, 8
- Banking, 12
- Investment, 11

New Signatories by Region
- North America, 5
- Latin America & Caribbean, 6
- Asia Pacific, 8
- Europe, 8
Membership update
New Signatories October 2017-September 2018

Addenda Capital Inc.
Aon Plc.
Arab African International Bank (AAIB)
Banco de Fomento Agropecuario
Banco Guayaquil S.A.
Banco Hipotecario
Banco Nacional de Fomento
Bank of Huzhou
Banesco S.A.
Caisse de dépôt et placement du Québec (CDPQ)
Caixabank S.A.
CIMB Group Holdings Berhad
CreditEase
Daiwa Securities Group Inc.
Finance in Motion
Fonds de Réserve pour les Retraites (FRR) (continued…)
Membership update
New Signatories October 2017-September 2018
(continued)

Great Eastern Holdings Ltd
Intact Financial Corporation
Japan Real Estate Asset Management
KBC Group
KB Financial Group Inc.
Kommunal Landspensjonskasse gjensidig forsikringselskap (KLP)
Multibank
Mutuelle d’Assurances des Transporteurs Unis (MATU)
Nomura Real Estate Asset Management Co, Ltd
Norges Bank Investment Management (NBIM)
RepRisk
Rockefeller Asset Management
SAHAM Assurance
Société Centrale de Réassurance (SCR)
Membership updates

UNEP FI members by industry and region

- **Europe**: 94 members
- **Asia Pacific**: 54 members
- **North America**: 20 members
- **Latin American & Caribbean**: 41 members
- **Africa & Middle East**: 27 members

30 September 2018
Objectives of the Principles for Responsible Banking

- Define, shape and ultimately secure the banking industry’s role in the society and economy of the 21st century
- Strengthen trust and customer engagement
- Enable banks to credibly demonstrate and communicate their purpose and contribution to society
- Set the global benchmark for responsible banking and provide actionable guidance to achieve it
Key Features

- **Transaction, portfolio and strategic** level
- **Alignment** with society’s goals as expressed in the Paris Climate Agreement, the Sustainable Development Goals and relevant national frameworks
- **Target-Setting** in the areas where banks have or could have the greatest impact
- **Transparency & Accountability** through public reporting and review process
- **Implementation guidance** for each principle
Core Group Members

access

الFrançois de La transition financière
arab african international bank

Banco Pichincha

Banorte

GROUP FINANCIERO

Barclays

BBVA

BNP PARIBAS

The bank for a changing world

Bradesco

A BANK TO TRUST

CIMB

FirstRand

Garanti

Golomt Bank

Committed to and investing in excellence

Hana Financial Group

ICBC

ING

KCB

Land Bank

National Australia Bank

Nordea

Piraeus Bank

Santander

Shinhan Financial Group

Societe Generale

Standard Bank

Triodos Bank

Westpac Group

UNEPR Finance Initiative

Principles for Responsible Banking

30
The Principles for Responsible Banking

6 PRINCIPLES
SHAPING OUR FUTURE

Alignment  Impact  Clients & customers  Stakeholders  Governance & target setting  Transparency & accountability
Going Forward

• Attend the launch of the draft Principles at the GRT
• Provide us with your input on the Principles
• Banks & stakeholders: Become Endorsers -
  • show your support for the sustainable banking system of the future
• Sign up to the Principles -
  • any bank can become a signatory, if genuinely committed to sustainability and responsible banking
• The Principles will form the basis for UNEP FI’s work programme going forward, ultimately replacing the SoC
• We expect most UNEP FI member banks will sign up to the Principles within a 2 year period
Going Forward
Consultation Timeline

**Nov 26th, 2018**
- CEOs launch draft Principles at UNEP FI Global Roundtable
- Global Public Consultation (Until May 2019)
- Banks & Stakeholders can become Endorsers

**Sep 2019**
- Signing Ceremony & Announcement of Targets at UN HQ in NY
Thank you

For more information please contact:
Simone Dettling
Banking Team Lead, UN Environment Finance Initiative
Simone.dettling@un.org
FIs & experts working together
Pilot Project Goals and Outputs

**Project Goals**

- **Signal Finance Sector support** for TCFD Recommendations

- **Enable UNEP FI members** to assess and disclose climate-related risks and opportunities in alignment with the TCFD recommendations

- Contribute to the emergence of a **harmonized approach to TCFD disclosure** among banks, insurers, and investors and to provide an example and guidance to the wider banking industry

Reports on **Transition** and **Physical Risk** for banks available on UNEP FI Website (Resources/Publications)

Regional Roundtables

5 Regional Roundtables September – December 2017. 228 speakers. Over 1,000 participants from 40 countries. 90% had an excellent or good experience. 25th anniversary

REGIONAL ROUNDTABLES 2019

Africa & Middle East: Cairo, Egypt, 13-14 March
Latin America & Caribbean: São Paolo, Brazil, July (TBC)
Asia Pacific: Shanghai, China, 5-6 June (TBC)
North America: New York, September
Europe: Luxembourg, 28-29 November – alongside Global Landscapes Forum 30 November.
2019 Workplan highlights
The UNEP FI energy efficiency finance platform

Objectives

Mainstreaming energy efficiency across banking, investment and insurance through
- Information exchange between UNEP FI members
- Coordination of UNEP FI member involvement in related UNEP FI activities

Activities

- Quarterly platform calls and webinars
- Regular updates from the UNEP FI secretariat about newest developments
- Regular updates from related UNEP FI activities (see next slide)

How to join

- Membership is open to all UNEP FI members globally
- The platform will be driven by a select group of knowledge partners
- Free of charge for UNEP FI members
- Contact martin.schoenberg@un.org

Related UNEP FI EE activities

- European Commission/UNEP FI Energy Efficiency Financial Institutions Group: Focused on policy dialogue with the EC, green tagging and the analysis of the financial performance of EE lending
- G20 Energy Efficiency Finance Task Group: Identifies and disseminates global best practice by FIs and identifies best practice policy approaches for the G20
2018/2019 Workplan highlights
Country sustainable finance roadmaps

Roadmap developments in – Australia, Canada, China, India, Kazakhstan, Luxemburg, Mexico, Mongolia and Nigeria

In 2019, develop:
• **Roadmap Development Tool** and
• **Performance Tool** - assess and measure progress in shaping national financial system and allow benchmarking across countries.
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Agenda 7.

Introduction *(discussion to continue at the in-person AGM)*

Need to update the UNEP FI Structure

i. Governance changes required with launch of banking principles *(Appendix 4)*

ii. Timeline going forward
Banking Principles
Implications to the governance of UNEP FI

Current state – Membership structure

Sign up to
Statement of Commitment
Principles for Sustainable Insurance

Membership
Banking members
Investment members
Insurance members (PSI)
Banking Principles
Implications to the governance of UNEP FI

Future state – membership structure
Discussions at GSC meetings so far

The GSC has agreed to:

• replace the Statement of Commitment with a common vision;

• review the governance structure;

• strengthen cross-cutting activities connected to membership value offering
Governance changes that may be required with launch of Principles for Responsible Banking

“which governance body makes what decisions?”

Key considerations:

• How to respond positively to the increased importance of Industry Committees and Industry member meetings?
• That there are no overlaps and competition among governance bodies
• Who decides on what membership fees
• How to ensure the integrity and unity of UNEP FI after any governance changes?
• What mechanisms should be in place to counter-balance the industry centered effect of the Principles?
Need to update the UNEP FI Structure
Timeline going forward

From 2018 AGM Members consulted

Q2 2019 Extraordinary General Meeting (EGM)

Sep 2019 Launch of the Principles for Responsible Banking
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For Discussion & Approval (AGM voting items)

Financial Discussions (Appendix 5)

i. 2017 Financial Report

ii. 2018 Interim Report with 2019 Budget Proposal

iii. Proposed 2020 membership fees
UNEP signed statement on the FIL Trust Fund
(Appendix 5, page 2)

Slide 50
2017 Income (Income & expense report)  

Voluntary Contributions
Members Annual Contributions plus other sources – all private sources in 2017 (as per FIL statement) 3,371
Additional Funding & Sponsorships from public sources 491
Investment revenue & other (as per FIL statement) 175
Total Revenue 4,037
UNEP FI 2017 Financial Report

2017 INCOME - $4M

- Members Annual Contributions, $2301k, 57%
- Sponsorships (private sources), $274k, 7%
- Sponsorships (public sources), $108k, 3%
- Foundations, $577k, 14%
- UNEP & UN, $382k, 10%
- Training, $219k, 5%
- Other, $175k, 4%

Total 2017 Income: $4M
### UNEP FI 2017 Financial Report

#### 2017 Expenses (Income & expense report)

<table>
<thead>
<tr>
<th>Description</th>
<th>USD’000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Trust Fund Expenses</strong></td>
<td></td>
</tr>
<tr>
<td>Expenses under members contribution &amp; training</td>
<td>2,504</td>
</tr>
<tr>
<td>Fiduciary Duty Project expenses</td>
<td>312</td>
</tr>
<tr>
<td>SECO project expenses</td>
<td>791</td>
</tr>
<tr>
<td><strong>Total Trust Fund Expenses (as per FIL Statement)</strong></td>
<td>3,607</td>
</tr>
<tr>
<td>Expenses under Additional Funding &amp; Sponsorship for specific activity</td>
<td>491</td>
</tr>
<tr>
<td><strong>Total Expenses as per financial Report</strong></td>
<td>4,098</td>
</tr>
<tr>
<td><strong>Total expenses incl. in-kind from Germany</strong></td>
<td>4,238</td>
</tr>
</tbody>
</table>
2017 Expenses - $4.2m

- Biodiversity (sponsored) 22%
- Operations costs 7%
- Banking 7%
- Insurance 6%
- Investment incl. EE 8%
- Investment (sponsored) 7%
- GRT & RRTs (sponsored) 4%
- Regional activities 7%
- Management & administration 8%
- Management & administration (funded by UNEP) 6%
- Programme support costs UNEP 5%

3% each
- Climate change
- Positive impact
- Positive impact (sponsored)
- Training
### Income

<table>
<thead>
<tr>
<th>Source</th>
<th>2019 budget USD’000</th>
<th>2018 forecast USD’000</th>
<th>2017 actual USD’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Members Contributions</td>
<td>2,800</td>
<td>2,445</td>
<td>2,301</td>
</tr>
<tr>
<td>Training</td>
<td></td>
<td>120</td>
<td>219</td>
</tr>
<tr>
<td>UNEP funding (general)</td>
<td>250</td>
<td>250</td>
<td>250</td>
</tr>
<tr>
<td>Investment income</td>
<td></td>
<td></td>
<td>175</td>
</tr>
<tr>
<td>Additional Funding &amp; sponsorship</td>
<td>1,078</td>
<td>1,092</td>
<td></td>
</tr>
<tr>
<td><strong>Total income</strong></td>
<td><strong>3,050</strong></td>
<td><strong>3,893</strong></td>
<td><strong>4,037</strong></td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>2019 budget USD’000</th>
<th>2018 forecast USD’000</th>
<th>2017 actual USD’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel Costs</td>
<td>2,250</td>
<td>1,888</td>
<td>2,133</td>
</tr>
<tr>
<td>Travel &amp; other activities</td>
<td>500</td>
<td>1,546</td>
<td>1,623</td>
</tr>
<tr>
<td>Overheads</td>
<td>300</td>
<td>422</td>
<td>342</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>3,050</strong></td>
<td><strong>3,856</strong></td>
<td><strong>4,098</strong></td>
</tr>
</tbody>
</table>

### Net Income/(Expenses)

<table>
<thead>
<tr>
<th></th>
<th>2019 budget USD’000</th>
<th>2018 forecast USD’000</th>
<th>2017 actual USD’000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Income/(Expenses)</strong></td>
<td><strong>0</strong></td>
<td><strong>37</strong></td>
<td><strong>(61)</strong></td>
</tr>
</tbody>
</table>
### Proposed 2020 Membership Fees

<table>
<thead>
<tr>
<th>Class</th>
<th>2019</th>
<th>2020 (3% increase)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total assets (US Dollars)</td>
<td>CHF</td>
<td>CHF</td>
</tr>
<tr>
<td>From 100 billion and above</td>
<td>20,300</td>
<td>20,900</td>
</tr>
<tr>
<td>From 5 billion to less than 100 billion</td>
<td>10,150</td>
<td>10,450</td>
</tr>
<tr>
<td>From 1 billion to less than 5 billion</td>
<td>4,000</td>
<td>4,120</td>
</tr>
<tr>
<td>Below 1 billion</td>
<td>2,440</td>
<td>2,510</td>
</tr>
</tbody>
</table>

GSC recommended continuation of small increases as a preferred option for members over the alternative option to make periodic jumps in fees.
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*For Discussion & Approval (AGM voting item)*

Closing of the AGM by webinar

i. AGM voting

ii. Any other business

All AGM Meeting documents are at www.unepfi.org/extranet/password: unepfi
AGM Voting & Proxy Voting

• All voting items for 2018 AGM were covered by the AGM by-webinar

• Votes accepted from today until the day of the AGM (26 November 2018)

• Vote online from http://www.unepfi.org/agmvote/
Closure of the AGM by webinar

Thank you for attending!
We look forward to seeing you in Paris